

# Case Study

## MMG

RXP worked with MMG to deliver a lean portfolio management function to forecast and govern a \$200m+ IT portfolio



### Client

MMG Group, Melbourne

### Challenge

With rapid growth and expansion, MMG Group was facing increasing challenges in forecasting, governance and management of their ever growing IT projects portfolio.

With over \$200m of IT initiatives in progress across the organisation, MMG required a partner who could not only deliver a governance and delivery framework, but could also work with their staff and stakeholders to ensure it's adoption and smooth transition.

Following this we implemented a highly visible card wall to show the status of every planned initiative. We also set up an Initiative Brief process which used a Powerful Page approach to validate new initiatives in less than a couple of hours.

Once the processes were put in place, our team coordinated weekly project management stand-ups to keep the delivery of initiatives on track. We also conducted fortnightly executive stand-ups and retrospectives to ensure organisational support for IT initiatives.

Awareness sessions were also conducted to help ensure ready adoption of IT initiatives as they were deployed.

### Outcome

MMG have now been running these processes for over 2 years and have achieved:

- Early and rapid identification of initiatives.
- Reduced cycle time for approving and starting new initiatives (under 2 weeks)
- Zero initiatives bypassing process.
- Greater clarity and visibility of the portfolio end to end for management and staff.
- Greater engagement / collaboration with IT and business stakeholders.
- Ability to respond quickly to changing business priorities

### Our Work

The team applied our Lean Agile Framework, kicking off a Quick Start process which allowed MMG to identify, prioritise, and cost all strategic initiatives in less than a day.

### Contact

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